

PUBLIC WORKSHOP

BUILDING BRIDGES - Stakeholder Engagement and Courageous Conversations

Duration: 2 Days

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Building Bridges - Stakeholder Engagement and Courageous Conversations

Workshop Description

In today's interconnected and fast-paced world, the success of an organization hinges not only on strategic decisions but also on its ability to effectively manage and engage stakeholders. From regulators and senior management to cross-departmental peers and international headquarters, leaders must navigate complex relationships and competing priorities to drive organizational success.

This transformative two-day workshop tailored for senior executives and managers who interact with diverse stakeholders daily. This program addresses the critical need to bridge gaps, foster trust, and establish collaborative relationships across organizational levels and cultural boundaries.

The workshop provides participants with proven frameworks, such as the Stakeholder Management Model (Identify, Analyze, Plan, Engage, Monitor), to identify stakeholder priorities, design engagement strategies, and ensure alignment with organizational goals. Through immersive role-plays, case studies, and actionable tools, participants will develop the confidence to lead assertive and empathetic conversations, resolve conflicts, and manage expectations effectively.

At the heart of this program is the understanding that building bridges with stakeholders goes beyond transactional interactions. It is about creating authentic connections, addressing challenges with empathy, and achieving outcomes that benefit both the organization and its partners. This workshop will empower participants to become influential leaders who inspire cooperation, foster alignment, and drive results in even the most challenging situations.

Workshop Learning Objectives

Participants will learn to:

- Systematically identify and categorize stakeholders using tools like the Power vs. Interest Grid.
- Perform stakeholder analysis to understand influence, needs, and priorities.
- Develop tailored engagement strategies for different stakeholders.
- Master assertive communication techniques to handle conflicts and challenges.
- Leverage emotional intelligence to improve interpersonal relationships and team collaboration.
- Use structured approaches (e.g., SCARED, ADR, and DESSC frameworks) to manage high-stakes discussions.
- Build resilience and manage personal emotions during intense conversations.
- Monitor and adjust stakeholder engagement plans for longterm success.

Workshop Learning Outcomes

By the end of this training, participants will be able to:

- Identify and analyze key stakeholders and their influence on organizational success.
- Plan and execute stakeholder engagement strategies tailored to specific needs and priorities.
- · Communicate assertively and empathetically during challenging conversations to maintain trust and cooperation.
- Apply emotional intelligence to navigate complex interpersonal dynamics and foster positive relationships.

Who Should Attend

- Executives
- Managers
- Senior Managers















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Workshop Outline / Agenda

Day 1: Understanding Stakeholders and Difficult Conversations

9:00 AM - 10:30 AM

Module 1: Introduction to Stakeholder Management

- · Overview of the Stakeholder Management Model.
- Identifying stakeholder needs and organizational
- Importance of building mutual respect and trust.

Activity: Group discussion on real-life stakeholder challenges.

10:45 AM - 1:00 PM

Module 2: Stakeholder Analysis and Planning

- Using the Power vs. Interest Grid for stakeholder categorization.
- Assessing individual influence and aligning expectations.
- Planning engagement strategies for key stakeholders.

Activity: Case study on stakeholder mapping and planning.

2:00 PM - 3:30 PM

Module 3: Fundamentals of Difficult Conversations

- Identifying common barriers in high-stakes communication.
- Balancing empathy and assertiveness.
- Techniques to defuse tension and refocus discussions.

Activity: Role-play exercises on handling a challenging conversation with a regulator.

3:45 PM - 5:00 PM

Module 4: Assertiveness in Action

- Saying "no" to unrealistic demands tactfully.
- Framing feedback using the BIS method.
- Expressing opinions to gain buy-in and alignment.

Activity: Role-play: Negotiating priorities with Customers

TRAINING METHODOLOGY

The training methodology will be based on the ATCEN PEAK methodology

This includes:

- Pre learning
- Post learning
- Group activities
- Exercises
- Discussions
- Presentations
- Lots of reflection and sharing

Day 2: Advanced Techniques and Monitoring 9:00 AM - 10:30 AM

Module 5: Emotional Intelligence in Stakeholder **Management**

- Leveraging self-awareness and empathy in communication.
- Recognizing and managing personal triggers.
- Building rapport and trust with stakeholders.

Activity: How I can build better Trust!

10:45 AM - 1:00 PM

Module 6: Frameworks for Courageous Conversations

- Applying SCARED and ADR techniques to address conflicts.
- Structuring discussions with facts, empathy, and solutions.
- Managing emotions and ensuring productive outcomes.

Activity: Case study on conflict resolution with crossdepartment teams.

2:00 PM - 3:30 PM

Module 7: Engaging Stakeholders Effectively

- Tailoring communication styles to different audiences.
- Strategies for upward, peer, and downward communication.
- Handling objections and building consensus.

Activity: Group simulation of a stakeholder meeting.

3:45 PM - 5:00 PM

Module 8: Monitoring and Sustaining Engagement

- Setting KPIs to evaluate stakeholder engagement success.
- Adapting engagement strategies for long-term relationships.
- Ensuring alignment with organizational goals.

Activity: Team exercise: Creating a stakeholder monitoring plan.









JEREMY LEE

Authentic Leadership Enabler, Executive Coach. Business Acumen, Chartered Management Accountant

Formal and Professional Education

- Chartered Global Management Account (CGMA), Associate Chartered Management Accountant (ACMA), Certified Accountant (Malaysia), CA(M)
- MSc. in Engineering Business Management (Warwick University, UK)
- Doctorate in Business Administration- ongoing (UNITAR, MY)

Certifications

- John Maxwell Certified Speaker, Coach and Trainer
- Brian Tracy Certified Trainer (Sales, Personal Mastery and Leadership)
- Certified Personal Profiler in DiSC (Thomas International)
- Certified Professional Coach (CCA and MACC)
- Certified NLP Practitioner (NFNLP)
- Certified Master Trainer (Western Kentucky University, USA)
- HRD Corp TTT Certified and Accredited Trainer (PSMB)

Working Experience

- Owner of College, Film Production House, Recruitment Agency, Event & Technology Firms.
- · Worked in Accounting, External Audit, Internal Audit, IT, Vacation Ownership, Hotel, Oil Plantation, Consulting, BPO for Contact Centre and Customer Experience

Significant Achievements:

Jeremy has facilitated sessions with Senior Managers and can manage diverse personalities. He has trained and consulted over 300 companies.

- He has over 3000 days of workshop training experience.
- He has conducted 1-to-1 coaching sessions (3-6 sessions each) for over 40 business owners, senior managers and senior executives.
- Designed, developed and completed Leadership/ Management/ Supervisory/ Graduate Development Programs for CNI, ELK Desa, Etiqa, Danone Dumex, DiGi, DCH Auriga, Heitech-Padu, Heineken, Havi-Logistics, IBM, Maxis, Polyplastics, Sony Marketing, Sony EMC (PG), TM, Toyota Capital, Universiti Malaya Hospital
- Conducted 360 Leadership Evaluation for over 90 participants from 5 different companies.
- Led the CX and Digital Transformation Project in Hong Leong Bank- 7000 participants & CX Value re-designed (2013-2015).
- · Co-lead multiple CX and Transformation Projects in Amanah Raya Berhad, CIMB, Bank of China, Bank Negara, Bank Rakyat, DHL Express, Etiqa, Digi, EON, Intertouch, KWSP, MGCC, **TMNet**
- Facilitated Strategic Planning and Business Acumen Training for multiple MNC and large SME
- Partnered Siemens to upskill their clients.
- Partnered HP to successfully brand 20 MSC status companies via MDEC in 2010
- Successfully got approval for 2 MSC status companies 2000 and 2008.
- Set up in-house Training Academy for Berhad Company 2001.
- Undertaken multiple mid-size M&A personally and for clients.
- Team Lead on joint Accenture IT Project to develop online trading system 2000.
- Project Manager for 1st worldwide ISO 9002:1994 for Vacation Ownership and Hotel Operations, completed in 18 months 1999.











Companies Jeremy has trained inhouse:

ACI Worldwide, ADT, AEON Credit, Alegion, Acer Sales and Service, Affin Hwang, Altera, Alam

Flora, Alliance Bank, Al Rajhi Bank, Ajinomoto, Atos Origin, AIA, AIA Shared Services, Air Liquide,

AMEX, Altera, AmBank, Amanah Raya Berhad, Antah Schindler, Asia Assistance Network, Atlas Capco, Astro AXA, Baby Kiko, Bandaraya

Development, Bank Islam, Bank Rakyat, Bangkok Bank, Bank of China, Bacfree, BASF, BASF

Petronas, Big Dutchman Agriculture, Blackchem,

Malaysia, Celcom, Cellnet, Cerebos Asia Pacific, CCGC, Chuan Huat, CIMA(UK), Cima, CIMB Bank, CMA-CGM, Chin Hin, Comex Genesys, CNI Bhd,

DHL IT, DHL Logistics, DiGi, Duopharma, Easy Call,

FLK-Desa, FNVO BPO, FON, FON Bank, FPIC Group, Etiqa, EPIC-I Exxon Mobil, Fibertex, Fuji

Xerox, FXM, Gamuda, Great Eastern, GE Engine, GRAB, Grand Millennium Hotel, Guinness Anchor

Berhad, Havi Logistics, Healthmetrics, Heitech Padu, Hitachi, Hitachi ebwrox, Hong Leong Bank,

HP, Hilti, Hwang-DBS, IBBM, IBM, ICDM, IJM

Corp. 101 Corporate, Inokom, Intertouch, Inti University College, IPG Media Brands, ISATEC,

Management (China), Kenanga Investment Bank

Berhad, KLK Oleo, KLK Kepong, Kuwait Finance House, KWAP, KWSP, LaFarge, Lenovo, llaollao, LHDN, MAA, Maxis, Maybank, Maybank Life,

Cards, MCIS, MMC Corporation, MMC-Gamuda

Merck. Monarch, MSIG, MYOB, NIAM, Nike, Nirvana,

OCBC, OSK Securities, UOB Bank, Pantai Hospital,

Petronas, PLUS, Prestech, Prometric, Prominent,

Protank, PSDC, Public Bank, Puswari Hospital,

Quinetics Rangkainan Segar, Resource Entity, Resmed, RHB Bank, RHB Insurance, Sapura Crest,

Scomi, Sony EMC, Sony Marketing, Shell Trading, Shell (Miri), Siemens, Siemens Healthcare, Sipco,

Purveyor, The STAR, Telekom Malaysia, Telekom

Sales and Service, Tanco Berhad, TM Touch, TM Net, TNT Worldwide Express, Tenaga Nasional

Berhad, Tokio-Marine, TimeDotcom, Top Glove, Toshiba, Toyota Capital, U-Mobile, UMW Toyota,

UKM Holdings, UOB Bank, VADS, Vsource, Volvo

Trucks, Vision IP, Waterco, Zenith Media, Zuellig

Oleo, Perodua, Pharmaniaga, Philips,

Maybank General Assurance, Mazars,

Development Board, JCL

Mesiniaga,

Nokia, North-West, Nu Skin,

Corp. Spices and

Sunway

Standard Chartered,

Canon

Continental Automotive, CSC, CTOS, Dumex, Danisco, DCH Auriga, Dell, DHL Express,

Brand Suntory, Bursa

Marketing.

Malaysia,

Carlsberg

MBF

Brewery, Cambodian

Bolton,

Iskandar

Regional

MRT, MDEC,

SIRIM. Sliverlake. SMF

Pharma, ZTE.

Seasoning, SP Setia, SRG,

STAR CNC Penang, Sudong, Sunway, Medical, SWIFT, Takaful Ikhlas, T

Nistrans Logistic,

Palm

Bytedance, Cambodia

Public Bank.











OUR CLIENTS

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ACSON Malaysia **AEON Credit** Affin Holdings

Agensi Kaunseling & Pengurusan Kredit (AKPK)

Agro Bank

AHAM Asset Management

AIA Group Air Asia Airfoil Services Air Liquide Air Selangor Ajinomoto Al-Futtaim Al Rajhi Bank Alam Flora Alliance Bank Allianz Amanah Raya

Amanah Saham Nasional (ASNB)

AmBank Amcorp

AmGeneral Insurance

Amway Apex Dental ASTRO Atomy Auto Bavaria AXA Group

B Braun Medical Industries Bacteria Free Water Filter Baker Hughes Malaysia

Bangkok Bank Bank Islam Bank Rakyat Bank Muamalat Bank Negara Malaysia Bank of China Bank of Maldives Bank Simpanan Nasional BASF Petronas Chemicals

Bausch & Lomb BBDO Asia **BD** Agriculture

Berjaya Sompo Insurance Bermaz Motor Trading

BigPay Blackhem **BMW Group** Bonuslink Boustead Bridgestone British Council Brother International Bursa Malaysia ByteDance (TikTok) Canon Marketing Carlsberg
CCM Pharmaceuticals

Celcom

Cement Industries of Malaysia (CIMA)

Cerebos Chin Hin Group Chuan Huat Resources Chubb Insurance

CIDB

Cigna International Health Services

CIMB Bank

Cisco Systems Malaysia Citibank Malaysia ClubMed Columbia Asia

Continental Tyre PJ Malaysia Credit Guarantee Corporation

CTOS Data System Cuckoo

Cycle & Carriage Daikin Refrigeration Malaysia Danone Dumex

DayThree

Dagang Net Technologies Decathlon Malaysia Dell Asia Pacific Dhiraaghu Maldives

DHL Group Digi

DRB-Hicom

DKSH Malaysia Duopharma E.H. Utara Holdings

Eastern Pacific Industrial Corporation Edaran Otomobil Nasional

Edaran Tan Chong Motor

ELK Desa ELKEN Entegris Envo BPO Eppendorf Ftiga Insurance **EXACT Malaysia** Exxon Mobil Corporation F&N Dairies (Malaysia) Felda Group Fibertex Personal Care

FireFly FoodPanda Malaysia Fuji Xerox Malaysia Fujitsu Telecommunications

GCH Retail General Electric

Generali Insurance Malaysia Gene Martino

Gleneagles Kuala Lumpur Golden Screen Cinema GRAB Malaysia Grand-Flo Grand Millennium Hotel Great Eastern Gucci (Malaysia) GuocoLand Habib Jewels

Genting Malaysia

Hai-O Enterprise Halal Industry Development Corporation

HAVI Logistics HealthMetrics Heineken Malaysia HeiTech Padu **HELP University College** Hilti Asia IT Services Hitachi eBworx Honda Malaysia Honeywell Hong Leong Group Hospital Pusrawi **HSBC** Bank

Hua Yang Huawei Technologies IBM Malaysia IBPO Group iFast Service Centre IJM Corporation IKEA Malavsia Infineon Technologies Inokom Corporation Institut Jantung Negara

Intel Malaysia

International Medical University

International School of Kuala Lumpur (ISKL)

INTI College IOI Group Corporation IPG Mediabrands Iskandar Investment Jobstreet Malaysia Johnson Controls Johor Corporation Johor Port Jotun Paints Juristech **KDU** College

Kementerian Kesihatan Malaysia Kementerian Pelajaran Malaysia Kenanga Investment Bank **Kerry Ingredients**

Khazanah Nasional KLK Oleo Group **KPJ** Healthcare KPMG Malaysia

Kumpulan Wang Persaraan (KWAP) Kumpulan Wang Simpanan Pekerja (KWSP) Kuwait Finance House

Lee Kum Kee

Lembaga Hasil Dalam Negeri (LHDN) Lembaga Tabung Angkatan Tentera (LTAT) Luno Lexus llaollao Maclean Services

Mah Sing Group Majlis Amanah Rakyat (MARA)

Malakoff Utilities Malaysia Airlines Malaysia Airports Malaysian Life Reinsurance Malaysian Rubber Council Malaysian Resources Corporation Mandarin Oriental Kuala Lumpur **Manpower Staffing Services**

Mary Kay

Mass Rapid Transit Corporation

Maxis Maybank Group Mazars MBSB Bank MCIS MCMC

Measat Broadcast Network Systems

Media Prima

Mercedez-Benz Malaysia Merchantrade Asia Mesiniaga MIDA Microsoft MIDF Property

MIMOS MISC

> Mitsubishi Motors MMC Corporation MNRB Holdings Monash University Mr. D.I.Y

MIT Insurance Brokers

MSIG Insurance Mydin Mohamed Holdings MYOB Asia

NAIM Nanyang Press Naza TTDI

NEC Corporations of Malaysia Nestle Products Nike Sales Malaysia

Nirvana Nistrans Nokia Northport NS BlueScope OCBC Bank OMRON Malaysia Pacific Mutual Fund

Panasonio PayNet PavPal

Pembangunan Sumber Manusia (PSMB)

Penang Port

Penang Skills Development Center (PSDC)

Perkeso Pernec Perodua Petronas Pfizer Pharmaniaga PHHP Marketing **PLUS** Pokka Ace Polyplastic Pos Malaysia PPG Coatings Prasarana

Primer Kenrich Prince Court Medical Centre

Prokhas

Prometric Technology ProMinent Fluid Controls ProtectHealth Corporation Proton Holdings Prudential

PTPTN Public Bank OES Group **QSR Brands** ResMed RHB Bank **RHB** Insurance RIA IME Ricoh Robert Bosch Royal Selangor Marketing

Sanofi-Aventis Sarawak Energy Sarawak Information Systems (SAINS) Sarawak Metro

Schlumberger Seagate

Securiforce Logistics

Samsung Malaysia

Securities Industry Development Corporation

SEGi College Senheng Electric (KL) Shangri-La Hotels Shell Siemens Group

Silverlake Sime Darby SME Bank SME Corp Sony EMCS Sonoco Products SP Setia SRG Asia Pacific Standard Chartered Bank Star Publication

StemLife Success Electronics Sudong (Singtel)

Sumitomo Mitsui Banking Corporation Sunpower Malaysia Manufacturing

Sunway Group

Suruhanjaya Syarikat Malaysia (SSM) SWIFT Support Services Malaysia

Symphony BPO Takaful Ikhlas Taylor's University Telecontinent Tele-Flow Telekom Malavsia TGV Cinemas The Food Purveyor

The Hilton Group The New Straits Times Press TIME dotcom

TMC Care TNB

TNT Worldwide Express Tokio Marine Insurans

Top Glove . Toshiba Touch 'n Go Tourism Malaysia Toyota Toyota Capital Toyota Tsusho Toyo Tyre U Mobile **UEM Group** UITM UKM Group UMW Group

United Overseas Bank (UOB)

UOA Group VADS Vale Malaysia

ViewPoint Research Corporation Volvo Malaysia

Wasco Berhad Waterco

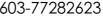
Watsons Personal Care Store

Weir Minerals Western Digital Wilmar WISE Payments Worldline X-FAB Sarawak Yeo Hiap Seng (Yeo's) YTL Corporation Zakat Selangor Zenith Media Zuellig Pharma Zurich Insurance













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